



2022 BUDGET HIGHLIGHTS AND FINANCIAL REPORT

"Working together to make Mayerthorpe your community of choice."





INDEX

	Page
Mayor's Message	3
Leadership	5
Municipal Strategic Plan	6
Budget Highlights	11
Department Service Levels and Enhancements	
Council	13
Administration	14
Fire	15
Disaster Services	17
Bylaw Enforcement	18
Police	19
Public Works	20
Water	23
Sewer	25
Storm Sewer and Drainage	27
Solid Waste	28
Public Transit	29
Family and Community Support Services	30
Cemetery	32
Planning	33
Land and Environmental	34
Economic Development	35
Recreation	36
Culture	38
Project Plan Projection	39
Operating Budget (3-year)	47



MAYOR'S MESSAGE

RISING ASSESSMENT SHOWS A LIGHT AT THE END OF A LONG, DARK TUNNEL

It has been a rough few years in many respects, but your Town Council is looking to the next year with optimism and with renewed certainty that the Town's fiscal outlook is strong.



Town Administration continues to do amazing things on a very limited budget. Thanks to their prudent financial management, projects continue to be completed and day-to-day operations chug along like a well-oiled machine.

Your Town Council contributes to the budget process, acting on recommendations from Administration and passing an annual budget for operations and projects. Across the province, the annual budget process and its resulting documents are the single, most important Council duty each year. Along with the tax rate bylaw, which must be passed every year, budgets are the largest undertaking on Council's annual calendar.

While many municipalities pass only an interim budget prior to the calendar year-end, Mayerthorpe Town Council passes its full budget in late November or early December; this year was no different. As mandated in Council policy, we passed our operating budget with a 2.00% increase over last year's operations. That minor increase to our budget does not keep up with inflation, which currently sits at somewhere between 6.50% and 7.50%, but when combined with strong fiscal controls, Town Administration is confident that operations will remain stable in 2022.

In 2021, Town Administration was forced to dip into reserves to offset operational expenses and cover unbudgeted expenditures. 2022 will see the Town begin to rebuild reserves decimated by the harsh fiscal realities of the pandemic-impacted years and energy sector downturn.

Town Council's optimism for 2022 stems from lots of good news stories. For a small town so heavily impacted by the forestry sector (27% of household income in Mayerthorpe is derived from forestry), we were happy to learn that demand for lumber and wood products remains at an all-time high. The oil & gas sector is rebounding, and oil prices are higher than we have seen in a long while (sadly, so are gas prices). As an agricultural hub, we are also glad to see a cautiously optimistic outlook in the agriculture sector is after years of drought. Assessment values are up in the Town of Mayerthorpe; that means the value of the homes in our town has increased, too. Good news!

It is an imperfect system, but for small municipalities, their most significant and often only revenue stream is property taxes. Your Town Council recognizes the impact property taxes have on your family budgets. When you received this year's tax notice, it came with some reading material that provided information about how property taxes are calculated.

Please take the time to read your notice in its entirety. It is important to understand that the Town controls only the Municipal Taxes portion of that bill. The Senior's Levy, the Education Levy and policing costs are



dictated by the Government of Alberta. The Town collects those amounts and remits them to the Government of Alberta. I did a rough calculation on my tax notice (remember, everyone is different): 16.2% is education, 1.4% is seniors and 2.9% is policing.

On the topic of policing, that portion of our tax notices is set to increase again next year. From 2020/21 to 2021/22, we saw the amount increase by about \$20,000 to \$43,250 and in 2022/23, the amount goes to \$46,000. Then, in 2023/24, policing costs rise sharply to just over \$69,000. If you would like more info on policing costs, please contact MLA, Shane Getson at 780.967.0760.

Ending on a positive note, the other great news for the Town of Mayerthorpe is the completion of our Inter-municipal Collaboration Framework (ICF) with Lac Ste. Anne County. After a lengthy process, we reached and signed an agreement earlier this year. You can have a look at that agreement [here](#).

Our partnership has been strengthened with Lac Ste. Anne County. Their increased contributions towards recreation facilities in our town helps to ensure the continued availability of these invaluable community resources. Further, negotiations are nearing conclusion with Woodlands County on a voluntary ICF, which will strengthen an already very collaborative relationship with those neighbors.

I hope this longer-than-intended note gave you some useful information. I am always available to chat if you would like to have a coffee. Y'all know how to find me.

Respectfully,
On Behalf of Council

*Mayor
Janet*



LEADERSHIP

Your elected Council is listening and has identified community issues essential to moving Mayerthorpe forward. This Strategic Plan sets our priority long-term outcomes and goals for Mayerthorpe. They are supported by strategies, targets, and a system of regular reporting on actions and results. This is strong, focused elected leadership.



From left to right:

Councillor Sonnenberg, Councillor Wells, Councillor Claybrook,
Mayor Jabush, Deputy Mayor Burns, Councillor Greenwood, and Councillor Morton



MUNICIPAL STRATEGIC PLAN 2021 - 2025

VISION AND MISSION

Many organizations have a Vision and Mission. Our statements guide Mayerthorpe Council and staff. Our vision statement defines where we are going (our future state). Town of Mayerthorpe's mission statement sets out our key overall role as an organization.

VISION STATEMENT

A welcoming, progressive, inclusive community.
Good things grow here!

MISSION STATEMENT

Working together to make Mayerthorpe your community of choice.

OUR VALUES

In advancing our Strategic Plan, Mayerthorpe Town Council and Administration believe:

Recognize that people are the heart of Mayerthorpe.

Work cooperatively to build and preserve our community.

Encourage unity, diversity, dedication, and progress.

Believe in partnering and mentorship.

Learn from and respect our history as the foundation on which to build opportunities.



PRIORITY AREAS, GOALS, TARGETS AND ACTION PLANS

Mayerthorpe Town Council has established a focus on 3 priority areas:

- ❖ Economic Development;
- ❖ Recreation and Culture;
- ❖ Intermunicipal Cooperation.

These areas of primary attention were decided because of their overall importance to our future. They need a high degree of attention and effort to build a sustainable future for Mayerthorpe.

Each area has an Outcome Statement which describes the targeted result for the community in 4-8 years. It's important to measure progress towards these outcomes. Each area has goals and measurable targets to guide administration in implementation and promote overall accountability for results.



PRIORITY AREAS

(A): ECONOMIC DEVELOPMENT

Outcome Statement in 2030:

We foster economic prosperity by helping to grow employment opportunities in Mayerthorpe and surrounding area.

Goals:

- (A.) Encourage local spending and economic benefits to foster small business (existing and growth).
- (B.) Support existing and attract new primary employee businesses.
- (C.) Re-establish a business network like BSN or a Chamber of Commerce (to improve communication and support the interests of the business community).

Targets:

OVERALL: Population – grow 3% by 2021. Continuing growth to 2026.

- 1) Two (2) new businesses per year, based on total business licenses.
- 2) Gasoline Alley North 25% occupied by 2024.
- 3) At least one (1) new primary employer that employs ten (10) or more staff every 4 years.

Strategies (How):

- Align and incorporate goals and activities/objectives with Economic Development Strategic Plan and Municipal Sustainability Plan.
- Have Council oversee economic development directly.
- Celebrate improved services that support businesses. Also promote success and provide a centralized e-space thru Shop43.ca to promote all Mayerthorpe businesses.
- Put more staff time and resources into economic development (in-house, partnerships, etc.) Apply some time to check with current employers/businesses to define current limiting factors to growth and increased employment.
- Ensure a good supply of vacant housing lots in the market.
- Sites for major primary employers—Railway lands, Gasoline Alley North, south of Gasoline Alley North, and east of Mayerthorpe.
- Continue to support Gasoline Alley North owners to attract site developers and downtown vacant building owners to attract tenants.



(B): RECREATION AND CULTURE

Outcome Statement in 2030:

Citizens of Mayerthorpe and area are invigorated with recreational and cultural events, information, and minor-enhanced facilities. This includes being:

- Enthusiastic and informed about municipal parks, recreation and cultural facilities and events;
- Regathering socially more in community (post COVID).

Goals:

- (A.) Support and promote (in advance) recreational, cultural, and social events in the community which build pride and enthusiasm amongst participants.
- (B.) Enhance some recreational/cultural facilities to make them more engaging and educational.

Targets:

- 1) More positive and informed comments by citizens on social media and in community about recreation and cultural opportunities, facilities, and events.
- 2) Support a new/additional "community led" inclusive community event every two years.

Strategies (How):

- Refresh public awareness of what is already available in municipal recreation and cultural opportunities/facilities.
- Pursue these minor enhancements to facilities (listed in no order):
 - Directional signage for walking trails;
 - Day use at Little Paddle River Park;
 - Cultural storyboards;
 - Trestle storyboard;
 - Expand BMX/Skateboard Park for other uses for kids e.g., Basketball court, more bleachers;
 - Community Garden Improvements;
 - Dog Park Shelter.



(C): INTERMUNICIPAL COOPERATION

Outcome Statement in 2030:

Intermunicipal relations are characterized as strong, including:

- Thinking and working jointly with regional perspective;
- Sharing resources;
- Continuous positive collaboration.

Goals:

- (A.) Enhance working relationships with neighbouring rural and urban municipalities, to maximize economical delivery of municipal services to all and plan effectively for a jointly successful future.
- (B.) Establish a base government-government relationship with area First Nations.

Targets:

- 1) The relationships are “felt” to be far better in 2025 than they were in 2021.
- 2) More work is done jointly between applicable municipal entities (including indigenous).

Strategies (How)

- These will be evolved jointly with municipal partners.



2022 BUDGET HIGHLIGHTS

YEARLY COMPARISON

Overall Operating Budget Increase – 4.29%

2022 REVENUE

Municipal Tax Revenue (2.00% Increase)

- Residential Assessment Base increase 4.89%
- Non-Residential Assessment Base increase 3.55%
- Residential Municipal Tax Rate increased 5.08%
- Residential Municipal Manufactured Home in Park Tax Rate increased 5.99%
- Non-Residential and Industrial Municipal Tax Rate increased 1.36%
- Non-Residential and Industrial Vacant Municipal Tax Rate decreased 4.49%
- No change to Minimum Tax Rate of \$880.00; applied to specific tax classes and sub-classes

Provincial Police Funding

The *Police Funding Regulation* came into effect on April 1, 2020. It was enacted to provide adequate and effective policing service in the province of Alberta. The police funding model takes the total cost of frontline officers and redistributes a portion of those costs to municipalities who receive the services of the Provincial Police Service (RCMP). The new model requires municipalities with population of less than 5,000 to begin contributing a portion of the costs. As a result, **an additional 2.9% of Mayerthorpe's 2022 municipal taxes (\$43,250)** is being collected and forwarded to the provincial government for enhanced police services.

Grant Revenues

- 2022 projected Provincial and Federal Grants include Municipal Sustainability Initiative (Capital and Operating) and Canada Community Building Fund
 - Based on 2020 Census population of 1,139

2022 EXPENSES

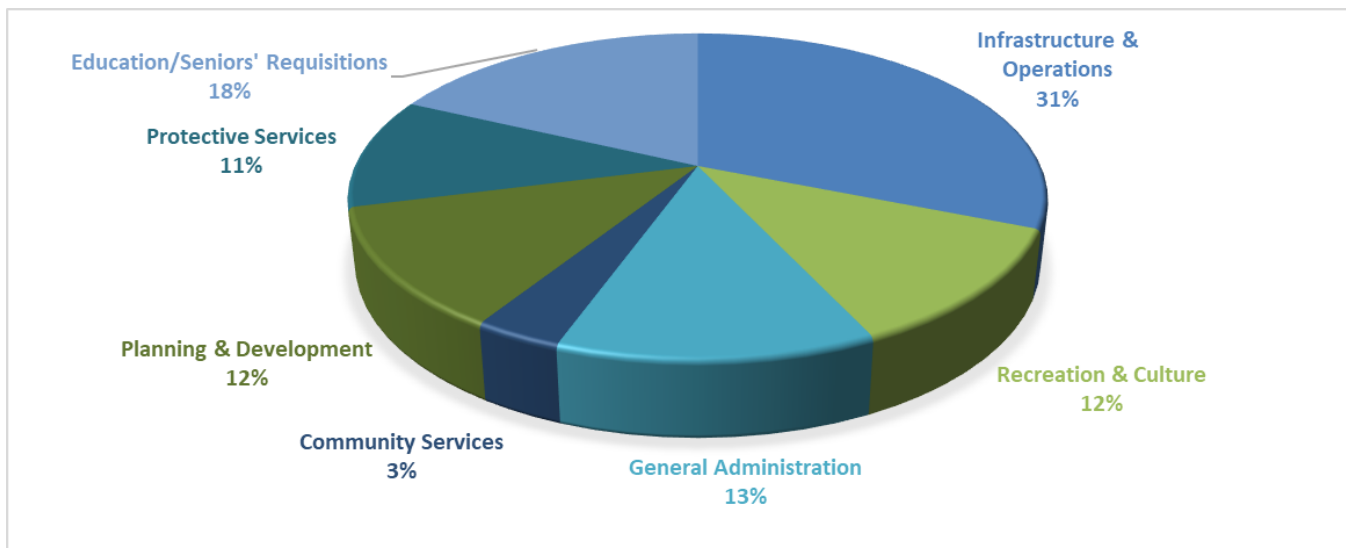
- Increase to insurance, utilities, and other applicable expenses for accommodation of Mayerthorpe Fallen Four Memorial Building divested to the Town
- Annual Cost-of-Living increase to salary and non-salary wages as per Policy
- Operating Budget amended in April to accommodate 2021 deficit



Requisitions

- No change to the Alberta School Foundation Fund requisition
- Seniors Foundation requisition decreased by 6.94%
- Designated Industrial Property Requisition increased by 5.95%

Tax Dollar Department Allocation



CAPITAL PROJECTS

Major Projects to be completed in 2022 to include:

- Sidewalk replacement (2)
- Asset management (Phase II)
- Continue water valve (CC) replacement
- Repair Emergency Response Centre front building parking pad (jointly with Lac Ste Anne County)
- Addition of solar panels to the Emergency Response Centre (jointly with Lac Ste Anne County)
- Reconstruction of ditches and replacement of culverts (2)
- Purchase of a multi-purpose mower/sweeper for all-season use
- To extend a dead-end water line to loop back into the water infrastructure
- Upgrade Sewer Lift Station including operating system and new pump
- Installation of a Wheelchair lift in Exhibition Centre
- Addition of an entrance canopy to the east door of the Exhibition Centre
- Upgrade direct digital control computer system for the ice plant at Exhibition Centre
- Upgrade dugouts and replace backstop for Diamond #3 in sportsgrounds
- Pave a portion of the existing walking trail
- Replace carpet at the Diamond Centre



DEPARTMENT SERVICE LEVELS AND ENHANCEMENTS

Council

	2021 BUDGET	2022 BUDGET	2023 BUDGET
TOTAL REVENUES	-	-	-
TOTAL EXPENDITURES	109,306	112,751	111,751
NET COUNCIL	(109,306)	(112,751)	(111,751)

Service level for Council is based on seven elected officials: one Mayor, one Deputy Mayor and five Councillors. Councillors attend two Regular Council meetings a month, one Policies and Priorities Committee meeting per month, one Organizational Meeting per year and special meetings to address imminent items. Council members also attend various committee, boards, and commission meetings in accordance with Procedural Bylaw No. 1152 to provide leadership in public service in a timely manner. Council conduct is governed by Code of Conduct Bylaw No. 1062 to enable Council to function in respectful and cohesive manner. Council members are required to disclose anything that may put them in a position of pecuniary interest which is governed by Disclosure Bylaw No. 1079.

<i>Honorariums</i>	
Mayor - \$600 x 12	7,500
Deputy Mayor - \$325 x 12	3,900
Councillors - 5 x 12 x \$300	18,000
Sub Total	29,400
Plus: Meetings	52,535
TOTAL	81,935

Enhancement to service levels in 2022 include:

- Replacement of all Council laptops;
- Implementation of electronic report and expense claim.



General Administration

	2022 BUDGET	2023 BUDGET	2024 BUDGET
TOTAL REVENUES	22,762	25,742	28,742
TOTAL EXPENDITURES	520,497	529,177	532,677
NET ADMINISTRATIVE	(497,735)	(503,435)	(503,935)

Service level for General Administration is based on provision of services including management, payroll, accounts receivable, utilities, accounts payable, taxation, assessment, municipal administration, legal, benefits & insurance, risk management, auditor, office equipment & supplies, postage, training, and building maintenance. This service is provided by four full-time staff members being the Chief Administrative Officer, Assistant CAO/Finance Officer, Utility/Taxation Clerk, Municipal Secretary and one part-time staff member being the Finance Support Clerk.

Town Office

Service level is based on provision of space to perform basic local municipal government services. The Town Office occupies the top floor of the building and provides adequate space for staff. In 2021, Council Chambers was relocated to the lower level of the building and two new offices were constructed in the old Council Chambers area which also allowed for the remaining room to be repurposed to a staff meeting room. The lower level of the Town Office is now the newly constructed Council Chambers. The Town Office was constructed in 1979 and is now 42 years old. The Town Office provides for Public Parking along 52nd Street, at the rear of the Town Office, and a Public Parking Lot on public lands north of the Town Office.

Enhancements to service levels in 2022 include:

- Upgrades to desktops/laptops.
- Enhancements to Munisight being the Town's GIS and mapping system to enable staff better access to information.
- Assessment and taxation electronic communications bylaw.



Fire

	2022 BUDGET	2023 BUDGET	2024 BUDGET
TOTAL REVENUES	80,700	72,700	72,700
TOTAL EXPENDITURES	172,775	176,700	181,800
NET FIRE SERVICES	(92,075)	(104,000)	(109,100)

Service level for the Mayerthorpe Fire Department is established by Bylaw No. 954 being the Fire Services Bylaw, Policy No. IV-002 Mayerthorpe Fire Department Standard of Service, and the applicable Procedure No. IV-002.001 Mayerthorpe Fire Department Standard Operating Guidelines.

Fire Department personnel includes a Fire Chief, Station Captain, 2 Lieutenants, and a compliment of 13 volunteer firefighters. Additionally, the Mayerthorpe Fire Department also has two students enrolled in the established Cadet program.

Apparatus includes:

- 2003 freightliner Triple Combination 4000 litre per minute Fire Engine, certified to NFPA 1901 standards (firefighting foam capabilities)
- 2009 Freightliner Medium Rescue Unit providing all forms of rescue services including vehicle extrication (Jaws of Life), lifting and stabilization of heavy loads and rope rescue.
- 2016 GMC Sierra Assistance Vehicle Crew truck
- Other apparatus accessible under the mutual aid agreement with Lac Ste. Anne County includes:
 - 2004 Freightliner Triple Combination 5000 litre per minute Fire Engine, certified to NFPA 1901 standards (with firefighting foam capabilities).
 - 2012 Freightliner Tanker Truck with a 3000 litre per minute pump and certified to BNFA 1901 standards.

Mayerthorpe Fire Department continues to support its members with 12 sets of self-contained breathing apparatus (updated in 2019), its own in-house breathing air compressor, thermos-imaging cameras, gas detection devices, and up-to-date personal protective equipment. All equipment is certified and maintained in accordance with all standards, regulations, codes, and best practice.



Fire (cont.)

Mayerthorpe Fire Department members undergo training to support our communities Level of Service requirements under the following standards: National Fire Protection Association 1072 Hazardous Materials Response Awareness, and Operations, 1001 Professional Firefighter Qualifications Level 1 and 2 1002 Driver Operator and Pump Apparatus Operator, 1006 Rescue, 1021 Officer, 1041 Fire Service Instructor, 1051 Wildland Firefighter, 1403 Live Fire Training, and 1500 Occupational Health and Safety, Workplace Hazardous Materials Information System, Standard First Aid, Advanced First Aid, Transportation of Dangerous Goods, Air Brakes, Freedom of Information and Protection of Privacy, and Incident Command System 100.

Town of Mayerthorpe has a joint service agreement with Lac Ste. Anne County whereby Lac Ste. Anne County Fire Services District 6 is staffed by Mayerthorpe Fire Department members when responding to calls utilizing Lac Ste. Anne County apparatus within District 6 of the County.

2022 service level will not change; however, enhancements to facility training have been incorporated or are planned in the following areas:

- Purchase of a Portable Exterior Vehicle Fire Training Prop

Emergency Response Centre and Fire Training Centre

The Ste. Anne Emergency Response Centre is jointly owned by the Town of Mayerthorpe and Lac Ste. Anne County. The Centre houses the Mayerthorpe Fire Department and Lac Ste. Anne County Fire Services District 6 apparatus. There is a Fire Training Centre which was constructed in 2014. There is a live fire two story sea container training facility located on site. A portion of the Centre is leased to Associated Ambulance and Service (Whitecourt) Ltd. which includes two ambulance bays, staff accommodation, and administrative space.

2022 service levels include:

- Cost reduction with consolidation of utility service connections eliminating duplicate administrative and transmission fees.
- Cost reduction of energy costs by increasing block or transferring to Town Energy Aggregation Program.



Disaster Services

	2022 BUDGET	2023 BUDGET	2024 BUDGET
TOTAL REVENUES	-	-	-
TOTAL EXPENDITURES	20,092	25,092	27,592
NET DISASTER SERVICES	(20,092)	(25,092)	(27,592)

Service level for Disaster Services is established by Bylaw No. 1110 which established the Disaster Services Agency, Municipal Emergency Plan, and Training (Basic Emergency, ICS 100, 200, 300, Public Information Officer, Disaster Social Services, Table-Top Exercises, and Emergency Responder meetings). This service is being facilitated by the Chief Administrative Officer in the interim. The Town updated the Town's Disaster Plan in 2021 by incorporating a Pet Plan, updated handheld radios, and completed mutual aid agreements with neighbouring municipalities.

Enhancement to service levels in 2022 includes:

- Purchase of Portable Light Tower
- Drafting of Disaster Re-entry Plan



Bylaw Enforcement

	2022 BUDGET	2023 BUDGET	2024 BUDGET
TOTAL REVENUES	72,325	72,625	72,925
TOTAL EXPENDITURES	144,338	147,750	149,775
NET BYLAW ENFORCEMENT SERVICES	(72,013)	(75,125)	(76,850)

Service level for Bylaw Enforcement is established by the Solicitor General Community Peace Officer Program, Bylaw No. 992 and Bylaw No. 1107, Policy No. IV-003 Peace Officer Standard of Service, Procedure No. IV-003.01, enforcement of provincial statues as authorized by the Solicitor General, and annual setting of priorities by Council including but not limited to the following bylaws and amending bylaws:

- Traffic Control Bylaw No. 1063
- Property Maintenance Bylaw No. 1076
- Unsightly Premises Bylaw No. 1077
- Fire Works Bylaw No. 955
- Community Standards Bylaw No. 1051
- Responsible Pet Ownership Bylaw No. 1104
- Cannabis Consumption Bylaw No. 1095

Apparatus includes a 2016 Ford Explorer Interceptor V6 Turbo, 2019 Toughbook, handheld, and onboard radar capabilities. Community Peace Officer personal safety equipment in accordance with regulatory requirements.

This service is provided by one permanent part-time Community Peace Officer 1 with established regional agreements to provide CPO1 services for five Summer Villages within Lac Ste. Anne.

Enhancement to 2022 service level includes:

- Justice Transformation Initiative Compliance
- E-Ticketing Implementation



Police Services

	2022 BUDGET	2023 BUDGET	2024 BUDGET
TOTAL REVENUES			
TOTAL EXPENDITURES	43,250	63,463	69,241
NET POLICE SERVICES	(43,250)	(63,463)	(69,241)

Service level for Police Services (RCMP) is established by the Provincial Government through Alberta Justice and Solicitor General. It is reported that a provincial police advisory board will be formed, which will include one Rural Municipalities Association and one Alberta Municipalities Association representative from each of the four RCMP districts in Alberta.

Enhancement to 2022 service levels includes:

- Body Worn Camera Program
- Alberta RCMP App



Public Works

	2022 BUDGET	2023 BUDGET	2024 BUDGET
TOTAL REVENUES	126,655	127,425	127,900
TOTAL EXPENDITURES	718,965	726,965	720,221
NET PUBLIC WORKS	(592,310)	(599,540)	(592,321)

Service level for Public Works consists of 4 full-time (year-round) staff comprised of a Public Works Supervisor, a Utility Operator, an Equipment Operator, and a Labourer. The department is supplemented by summer students, casual labourers, and contractors. The Town has hired a local business in Contract Operator services to maintain the current level of service for grading and snow removal.

Public Works maintains the Town buildings, as well as road, water, sewer, and storm water infrastructure.

ROADS

- 120,462.3 m² of Asphalt Roads
- 92,871.2 m² Gravel Roads
- Sidewalks, Boulevards, Trees, and Grass

Year-Round Service

Service level provides for keeping roads maintained, safe and accessible year-round.

Summer Maintenance

Service level is based on grading of Gravel Roads:

- a minimum of twice monthly as weather permits
- application of calcium once yearly in spring (grading thereof when roads are moist)
- street sweeping in accordance with Policy V-009 Street Sweeping, as weather permits, Main Street, and associated side streets bi-monthly and all other streets as needed
- line painting of designated crosswalks twice per season
- pothole patching and tarring of pavement on an ongoing basis throughout the year

Grading service levels may be altered due to above-average precipitation prohibiting grading, allocation of resources to in-house capital projects, or overarching priorities i.e., Water Main breaks, emergencies, etc.



Public Works (cont.)

Winter Maintenance

Service level is based on Policy V-001-Snow Removal which prioritizes as follows:

- Performing “sweep through” for emergency access: Emergency Response Center, Hospital, Pleasant View Lodge, Extendicare, RCMP and School Bus routes
- Actual “Snow Removal”: Downtown commercial routes, school routes, emergency routes, major arteries, residential (with alternate priorities being that the same area is not always the last area plowed)
- Cleaning of charged lots

Winter road maintenance service level may be altered due to water main breaks requiring allocation of staff resources. Sanding of primary collector and arterial road intersections is performed when icy road conditions warrant sanding.

Service level for roads has improved with the implementation of the Boulevard Redevelopment Policy V-016 providing for reshaping, standardizing road width, ditching, and re-establishment of boulevard. This program reduces the amount of gravel, amount of maintenance; improve drainage, and volume of calcium being applied to the standardized road surface. Standardized road surfaces are outlined in the Municipal Development Plan. In 2020, the town contracted the supply of operator and grader services to enable consistent and focused service while crating capacity in public works to focus on other duties.

Intersection, Crosswalk, and Road Inspections

Service levels for Crosswalk and Road Inspections is established by Policy V-007. Public Works performs daily inspections of Town roads.

SIDEWALKS

Service level for sidewalks is established by Policy V-012 Sidewalk Inspection and Maintenance. The Town annually allocates operating funds for sidewalk repairs and if funding permits, capital funding for sidewalk replacement or construction. Sidewalk trip hazards are spray painted annually during the summer; severe trip hazards are identified and earmarked for repair in the annual operating budget.

Enhancements to service levels for 2022 include:

- Sidewalk Replacement of 47 Avenue from 50th to 51st Street (South)
- Sidewalk Replacement of 48 Avenue from 52nd to 53rd Street (South)



Public Works (Cont.)

BOULEVARD REDEVELOPMENT

Service level for redevelopment of boulevards is established by Policy V-016 Boulevard Redevelopment Standards. The Town allocates operating funds annually to reshape abutting gravel roads, seed boulevards, and plant trees.

TREE REMOVAL AND TRIMMING

Service level for tree removal and trimming is established by Policy V-008 Tree Removal and Trimming. The Town annually allocates funding to remove or trim trees on public boulevards that are a hazard to the public.

GRASS

Service level for Grass Maintenance is established by Policy – V-011 Grass Maintenance.

Public Works Shop

The Public Works Shop was constructed in 1999 to provide adequate housing of Town-owned equipment, Public Works Supervisor Office, Staff Room, Signage/Utility Supplies Room, Mud Room, and overhead storage platform. 2021 Solar Array System installed on Shop reducing electrical costs.



Water

	2022 BUDGET	2023 BUDGET	2024 BUDGET
TOTAL REVENUES	645,363	646,363	647,613
TOTAL EXPENDITURES	633,025	626,766	639,916
NET WATER	12,338	19,597	7,697

- 1 Water Treatment Plant
- 6 Raw Water Supply Wells
- 15,616 meters of Pressure Water Mains
- 4,891 meters of Supply Lines
- 161 Valves
- 57 Hydrants
- Remote Water Meters

WATER TREATMENT PLANT, RAW WATER SUPPLY WELLS, WATER MAINS, SUPPLY LINES, VALVES, HYDRANTS, REMOTE WATER METERS

Water Treatment Plant

Service level in provision of safe and potable drinking water to the residents of the Town of Mayerthorpe is established via Bylaw No. 1149 being the Utility Bylaw which was put into force in August of 2021. The plant includes a bulk water fill.

Water Treatment Plant operation is in accordance with Plant Design Specifications, Alberta Environment and Water's Drinking Water Quality Standards for municipalities, and Alberta Health Services Public Health Standards. The Town currently has one full-time staff accredited with Municipal Operator Certification Level I Water Treatment, Wastewater Collection, Water Distribution, and Water Well Operation & Maintenance.

Enhancement in service levels includes:

- Treated water storage increased by 1,025,000 litres for a total of 3,749,000 litres
- Upgrade of chlorination system to meet current AENV monitoring requirements
- Treatment plant building to house new mechanical, station to serve a future population of 2,333 projected to 2025
- Installation of remote groundwater supply well flow metres for operator efficiency
- Consolidation of utility service connections reducing administrative and transmission costs



Water (cont.)

Raw Water Supply Wells, Pressure Water Mains & Supply Lines, Valves

Service level when responding to water breaks is outlined in Policy VI-008 - Water and Hydrants which outlines protocol when dealing with water main breaks, service replacement, and water main replacement. Per policy, water main replacements are to be completed in-house. This is achievable due to having certified staff to complete the install and is a cost-saving measure.

Service level in prioritization of water main, supply line, valve, hydrant, and raw water line breaks is based on the following criteria:

- Location (i.e., Primary Highway, Arterial Road, Collector Road, Local Road, and Lanes)
- Impact (Residential, Commercial, or Urban Service)
- Size (10" Main, 8" Main, 6" Main, 4" Main, 2" and ¾" Service Connection)
- Access (Budget, Materials, First Calls, and Contractor Availability)

Service level enhancements have included:

- New Production Well and Raw Waterline completed in 2017
- Water Distribution System Water Analysis completed in 2017
- Replace and upsize raw waterline from Well No. 10 to Well No. 5 in 2019
- Water Treatment Plant Distribution Pump House upgrade completed in 2019
- Water Main Looping 44th Street to Water Treatment Plant in 2020

The primary goal is to stop water loss and return service to the affected area as soon as possible. Unforeseen challenges faced by staff are old valves that do not operate properly, delay in marking of utilities or missed marked utilities, working around other utilities (power, gas, fibre optics, etc.), unavailable equipment or parts, weather conditions, and equipment failure.

Hydrants

The Town's hydrant service level is based on Policy V-008 Water and Hydrants. Public Works winterize all hydrants in the fall and clean out snow from hydrants when access becomes impeded.

Remote Water Meters

Service level has improved in this area with the installation of remote digital readers, relocation of meters from under trailers to inside the home, and replacement of faulty water meters. There are approximately 595 active utility accounts. The remote digital readers have reduced staff time reading metres and improved metre diagnosis.



Sewer

	2022 BUDGET	2023 BUDGET	2024 BUDGET
TOTAL REVENUES	306,350	306,850	312,350
TOTAL EXPENDITURES	242,295	242,011	257,747
NET SANITARY SEWER	64,055	64,839	54,603

- 1 Lift Station
- 1 Sewage Lagoon
- 1 RV Sani-Dump
- 15,439 meters of Gravity Sanitary Mains
- 2,220 meters of Force Sanitary Mains
- 169 Sanitary Manholes

LIFT STATION, SEWAGE LAGOON, GRAVITY AND FORCE SANITARY MAINS, SANITARY MANHOLES

Service level for sanitary sewer is based on adhering to the minimum standards in accordance with Alberta Environment and Water Municipal Wastewater and Storm Drainage Standards and Guidelines. The Town currently has one full-time staff accredited with Municipal Operator Certification Level II Wastewater Collection and Treatment and one full-time staff close to accreditation of Municipal Operator Certificate Level I.

Lift Station

Lift Station is operated in accordance with facility design specifications and Alberta Environment and Water licensing standards. The Lift station was rehabilitated in 2011 allowing for state-of-the-art treatment of raw sewage included the installation of Lift Station bypass main to allow for continuous flow during repair of mechanical within Lift Station.

Lagoon

The Town has 1 lagoon located at Pt. NW & NE 22-57-8-W5M within Lac Ste. Anne County with design capacity being 223,550 m³. The lagoon was assessed in 2009 where it was determined that the existing lagoon could not be expanded within the existing land base due to two residences that would be within the proposed 300-meter setback requirement from the proposed expansion of the lagoon.



Sewer (cont.)

Options for future consideration include:

- 1) Purchase more adjacent land for the lagoon expansion or;
- 2) Installation of an aeration system in the existing lagoon so that more land is not required.

Service Level for Lagoon is based on two annual discharges in accordance with Alberta Environment and Water licensing standards. Public Works applies Antizyme, an enzyme that treats sanitary sewage, on a weekly basis to the effluent at the lagoon.

Enhancement in service levels includes improved operation of the anaerobic cells' filtration which, in turn, improves discharge of effluent into the environment. Lagoon improvements were completed in 2019 including new fences, removal of trees from berms, new signage, new entrance gate, and replacement of valves.

RV Sani Dump

RV Sani Dump provides non-potable water for flushing of RV sewer tanks, in ground sewer service, concrete island and access roads. This is a free service available to RV owners wishing to access the facility.

Gravity and Force Sanitary Mains

Sanitary Sewer main flushing is based on rotational annual flushing with the goal of flushing the entire system over a period of five years. Enhancements to service levels include cure-in-place pipe installation in areas requiring rehabilitation.



Storm Sewer & Drainage

	2022 BUDGET	2023 BUDGET	2024 BUDGET
TOTAL REVENUES	26,500	26,500	26,500
TOTAL EXPENDITURES	31,003	31,250	31,500
NET STORM SEWERS	(4,503)	(4,750)	(5,000)

- 3,426 meters of Storm Mains
- 73 Catch Basins
- 39 Storm Manholes
- 800 +/- Culverts
- 1 Stormwater Facility (Dry Pond)

STORM MAINS, CATCH BASINS, MANHOLES, CULVERTS

Summer Maintenance

Service level for summer storm water drainage is based on rotational annual flushing of storm mains, cleaning and repairing of catch basins, and erosion prevention measures around manholes.

Winter Maintenance

Service level for winter storm water drainage is based on seasonal steaming of culverts, catch basins, mains, main outlets, sidewalk drains with priority on major arterial roads, residential roads, and then lanes and parking lots.

Completion of the Master Drainage Plan approved by Alberta Environment & Water resulted in a streamlined approval process for installation of new infrastructure by the Town and by Developers, and established priorities and costs for infrastructure improvement. The plan also resulted in an assessment of capacity of the existing infrastructure.



Solid Waste

	2022 BUDGET	2023 BUDGET	2024 BUDGET
TOTAL REVENUES	121,000	121,100	121,200
TOTAL EXPENDITURES	121,000	121,100	121,200
NET SOLID WASTE	-	-	-

Service level for Solid Waste is established by Bylaw No. 1145 being the Waste Collection and Disposal Bylaw. A contract for the provision of residential, commercial, industrial, and institutional solid waste collection is in effect. The Town is a member of the Highway 43 East Waste Commission which facilitates all waste from the Town of Mayerthorpe.

Automated Cart System

This system was implemented in 2021 modernizing residential waste pickup in Town reducing costs to users by 37.5%, standardising service, reducing utility line strikes in alleys, and reducing rutting in alleys.

Recycle

Service level for Recycle is established by Bylaw No. 1145 being the Waste Collection and Disposal Bylaw. An Agreement for provision of residential recycle services is in effect. Fees for services is meeting and slightly exceeding current expenses with surplus off-setting Spring Cleanup, Compost and Highway 43 East Waste Commission tipping fees.

The Town provides additional services being Spring Cleanup and fall Cleanup where the Town's Public Works Department picks up furniture and white metals. These are then deposited into large roll off bins and transported to the Highway 43 East Waste Commission Landfill.

Compost

Service level for Compost is established by Policy No. V-014 – Compost. The Town hires a seasonal contract operator who supervises the compost yard between May and October annually. Trees brought to the compost are disposed of into a roll-off bin with the annual cost for tipping fees being approximately \$10,000 per year.

Household Hazardous Waste

Service level for Household Hazardous Waste transitioned from a one-time Recycle Alberta fall blitz to an enhanced year-round drop off sponsored by Highway 43 East Waste Commission service provided by GFL Environmental where Household Hazardous Waste Bins are now located at the Town's Public Works Shop.



Public Transit

	2022 BUDGET	2023 BUDGET	2024 BUDGET
TOTAL REVENUES	85,193	76,917	78,653
TOTAL EXPENDITURES	118,771	112,199	115,542
NET PUBLIC TRANSIT	(33,578)	(35,282)	(36,889)

Service level for Public Transit is facilitated by Seniors Taxi and the West End Bus. The Town contracts a senior's taxi that operates one day per week and provides taxi services at no cost to seniors in self-contained units, senior lodges, and seniors in the community attend appointments in Mayerthorpe.

In partnership with the Town, Lac Ste. Anne County and Woodlands County, the West End Bus provides transportation for seniors and disabled individuals to medical appointments and to cultural and recreational activities. An Inter-Municipal Transit Feasibility Study was completed in 2017. Future enhancements include the possible funding applications for a structure to facilitate housing of buses, shelters, and program enhancements.

Enhancement in service levels in 2022 include:

- Application to Rural Transit Solutions Fund to construct:
 - Centralized bus maintenance facility reducing storage costs
 - Electric vehicle charging stations
 - Bus shelters
 - Electric mini van
 - Concrete sidewalk ramps to enhance pedestrian accessibility to bus shelter locations.
 - One day a week bus service to Whitecourt.



Family and Community Support Services (FCSS)

	2022 BUDGET	2023 BUDGET	2024 BUDGET
TOTAL REVENUES	93,280	93,280	93,280
TOTAL EXPENDITURES	93,280	93,280	93,280
NET FAMILY COMMUNITY SOCIAL SERVICES	-	-	-

FCSS is a unique funding partnership between the Government of Alberta and participating municipalities or Metis settlements. This department is staffed with a FCSS Coordinator, a part-time Playgroup Coordinator, and a part-time Playgroup Helper. FCSS Regulation provides direction for program funding outlining eligible and non-eligible projects.

Council has established the Community Services Board comprised of Councillors and Members at Large to establish specific goals and objectives for FCSS and allocation of external grant funding.

Programs offered by Mayerthorpe & Area Family & Community Support Services: include:

- Playgroup
- Volunteer Week
- Senior Outreach
- Senior’s Week
- Canada Day activities
- Culture Day
- Low Income Tax Program
- Neighbourhood Block Party
- Volunteer Registry
- Disaster Emergency Social Services
- Volunteer Driver Program

Community Services Building

Service level is based on provision of space to perform Family and Community Support Service and Recreation Programs. The Community Services Building was constructed in 1975 with recent upgrades to meet current Alberta Code requirements. This building provides space for the Family and Community Support and Recreation department programs. There is also a meeting space for community group use.



FCSS (cont.)

Service level for FCSS is established in accordance with the Family and Community Support Services Act and applicable regulations that state:

“Services under a program must do one or more of the following:

1. help people to develop independence, strengthen coping skills and become more resistant to crisis;
2. help people to develop an awareness of social needs;
3. help people to develop interpersonal and group skills which enhance constructive relationships among people;
4. help people and communities to assume responsibility for decisions and actions which affect them;
5. provide support that helps sustain people as active participants in the community.”



Cemetery

	2022 BUDGET	2023 BUDGET	2024 BUDGET
TOTAL REVENUES	22,003	22,003	22,003
TOTAL EXPENDITURES	46,612	46,775	46,925
NET CEMETERY	(24,609)	(24,772)	(24,922)

- 1,696 Plots (Full and Cremation)
- 36 Niches (Columbarium)
- 100 Memory Plaque Wall
- 1 Storage Shed
- 1 Riding Mower

Service level for the Mayerthorpe Cemetery is established by Bylaw No. 1154 setting the rules and regulations for the operation of the Mayerthorpe Cemetery including columbarium services. A seasonal part-time Cemetery Caretaker is responsible for the primary grounds keeping at the Cemetery. Public Works provides weed spraying, opening, and closing, internal road and walking trail maintenance, and supervision to the Cemetery Caretaker. Chief Administrative Officer provides administrative support to the Cemetery Committee. Council established the Cemetery Committee which is comprised of Councillors and Members at Large to make recommendations to Council on operational standards for the Cemetery.

Enhancement to service levels in 2022 include:

- Second Columbarium Pad
- Ground Leveling
- Gazebo



Planning

	2022 BUDGET	2023 BUDGET	2024 BUDGET
TOTAL REVENUES	7,000	7,000	7,000
TOTAL EXPENDITURES	41,875	44,808	47,408
NET PLANNING	(34,875)	(37,808)	(40,408)

Service level for Planning and Subdivision is established by Bylaw No. 1066 being the Land Use and Municipal Development Plan. An Inter-Municipal Development Plan was established in 2019 with Lac Ste. Anne County by Bylaw No. 1105 for lands surrounding the Town's corporate limits.

Planning

The Planning Authority for the Town is the Municipal Planning Commission being comprised of five members of Council and the Development Officer(s) appointed by resolution. Development Officer Services are contracted. The Town is non-accredited to enforce Alberta Code; therefore, Alberta Municipal Affairs provides this service via authorized permitting agencies.

Subdivision

The Town entered into an agreement with County of Barrhead for provision of arm's length Joint Subdivision and Development Appeal Boards services.



Land and Environmental

	2022 BUDGET	2023 BUDGET	2024 BUDGET
TOTAL REVENUES	20,500	20,500	20,500
TOTAL EXPENDITURES	30,200	31,075	31,125
NET LAND AND DEVELOPMENT	(9,700)	(10,575)	(10,625)

Service level for Land and Environmental is established by Policy XII-001 Brownfield Redevelopment Grant which places a focus on remediation of both public-owned and private-owned brownfield properties. This service is facilitated by the Chief Administrative Officer with input from Public Works, Planning, and external environmental engineers.

Land available for purchase include:

- Park Avenue Development comprised of eight residential lots registered in 2017. Services are in both lanes abutting the back of the lots.
- Mills Acres comprised of 19 undeveloped titled residential lots registered in 1980.
- Plan 792 1091, Lot 1 comprised of 70.11 acres of undeveloped Urban Service land.
- Plan 792 1091, Pt 2 comprised of 7.62 acres for residential development.
- Pt NW 28-57-89-W5M comprised of 1.76 acres of residential property.
- Plan 373CL, Block 6, Lot 9 residential lot.
- Plan 373CL, Block 3, Lots 22/23 residential lot.
- Plan 373CL, Block 3, Lot 26 residential lot.
- Plan 8371ET, Block 3, Lot 13 residential lot.



Economic Development/Communications

	2022 BUDGET	2023 BUDGET	2024 BUDGET
TOTAL REVENUES	14,300	14,300	14,300
TOTAL EXPENDITURES	170,144	183,600	183,100
NET ECONOMIC DEVELOPMENT	(155,844)	(169,300)	(168,800)

This service is provided by a permanent full-time Economic Development/Communications Specialist.

Completion of the Economic Development Strategy focusing on “hard” economic development outlining 4 Strategic goals with objectives and priority timing. Short-term priorities include:

- Imagery Project
- Investment Attraction Portfolio
- Native Plant Reintroduction
- Hiring of Economic Development/Communication Specialist
- Transition of Business Group to Whitecourt & District Chamber of Commerce to Chamber Chapter
- Site Link Forum
- 2022 Economic Development Summit
- Exploring the World of Hemp Conference
- Innotech Alberta Hemp Field Day
- Business Recognition Policy
- Rural Development Network Sustainable Housing Initiative – Enabling Housing Choice
- Alberta Real Estate Foundation – Infill Housing and Development Pilot Project
- Municipal Climate Change Action Centre – Electric Vehicle Charging Stations
- Website Enhancement



Recreation

	2022 BUDGET	2023 BUDGET	2024 BUDGET
TOTAL REVENUE	316,823	344,984	345,134
TOTAL EXPENDITURES	474,641	484,335	491,085
NET RECREATION	(157,818)	(139,351)	(145,951)

Service level for recreation is established by goals and objectives established by Community Services Board and approved by Council, as well as Policy VII-002 Recreation, and Policy VII-004 Parks. The Board is comprised of Councillors and Members at Large. The Town has entered into operating agreements with the Mayerthorpe & District Diamond Centre Society, Mayerthorpe Curling Rink Society, and Sports Grounds Society. The Town operates the public parks, an outdoor skating rink, a walking trail, a dog park, and a toboggan hill. External funding is also available for eligible programs. This service is supported by 1/2-time Recreation Coordinator.

BMX/Skateboard Park

The Town operates the multi use paved pump track which includes a 144m long paved track, 120sm skate bowl, with a total of area of 720m². This facility was constructed in 2021. An aluminum bleacher is on site for spectators and users visiting the facility.

Service level enhancements in 2022 include;

- Addition of additional aluminum bleacher

Mayerthorpe Aquatic Centre

Service level for the swimming pool is established by facility design and specifications, Alberta Health Services Public Health Act and associated Swimming Pool, Wading Pool, Spray Park Regulation, and Policy. The Town operates the pool and includes swimming lessons along with lifeguard training. The facility has upgraded features, water slide, improved design, 25 m swim lanes, and ability to upgrade the facility to include a non-insulated cover for the pool tank. In 2017 a canopy with lighting was installed at the main entrance to the facility. In 2018 an addition of a Splash Pad in the deck area was completed.

Mayerthorpe Curling Rink

The Curling Rink was constructed in 1980. The Town has an Operating Agreement with the Mayerthorpe Curling Club for this facility. The condensing unit and ice plant were upgraded in 2020. The kitchen, bathroom, and club room were upgrade in 2018. New tables and chairs were purchased in 2018.



Recreation (cont.)

Mayerthorpe Diamond Centre

The Diamond Centre was constructed in 1981. The Town has an Operating Agreement with the Mayerthorpe & District Diamond Centre Society for this facility. The siding and insulation upgrade was completed in 2020. Air exchange, air conditioning unit, ladder, lighting, Cozifoam roof sealing and insulation upgrades have been done over the year. 2021 new insulated door with actuator and automatic door installed. In 2022, new insulated double doors with actuators and automatic door openers were installed along with a portable wheelchair ramp.

Mayerthorpe Exhibition Centre

The Town operates the Mayerthorpe Exhibition Centre which includes an ice rink, arena, mezzanine, commercial kitchen, lobby, and surrounding building area. The Centre is seasonally staffed with a Facility Manager, Zamboni Operators, and janitorial contractor. The Commercial Kitchen is leased out. Public Works oversees the Ice Plant operations. 2020 72" Smart TV installed in Mezzanine with remote HDMI capability. 2021 automatic doors and actuators were installed in the facility.

Service level enhancements in 2022 include:

- Main Entrance Canopy
- Ice Plant PLC Replacement



Culture

	2022 BUDGET	2023 BUDGET	2024 BUDGET
TOTAL REVENUE	26,604	26,604	26,604
TOTAL EXPENDITURES	67,885	70,381	73,387
NET CULTURE	(41,281)	(43,777)	(46,783)

Service level for Culture is established by Bylaw No. 1090 being the Municipal Library Board Bylaw. The Town provides space at net zero cost to the library, an annual contribution of \$24,311 towards operations, grant funding for programs, project management services and facility upgrade funds. The Town appoints Council representation to the Yellowhead Regional Library Board and contributes to the Board based on a contribution of \$5.09 per capita.

Fallen Four Memorial Building

The original building was constructed in 2007 which was owned and operated by the Fallen Four Memorial Society until 2021 when it was divested to the Town. The Town completed a structural upgraded to the foundation of this building to accommodate the live load relative to library usage in 2020. The Mayerthorpe Public Library relocated to the Fallen Four Memorial Building in 2021. The Friends of the Mayerthorpe Public Library funded the installation of air conditioning units at this facility summer of 2021.



PROJECT PLAN PROJECTION

		REVENUE									
Grant Ends	%	Source	2021	2022	2023	2024-2026	2027-2031	2032-2036	2037-2046		
			Year 1	Year 2	Year 2	3 to 5 Yr	6 - 10 Yr	11 - 15 Yr	16 to 25 Yr		
2023	100	Transfer from Operations		85,272							
2023	100	Municipal Sustainability Initiative (MSI) Capital (including Basic Municipal Transportation Grant)	160,372	160,372							
2024	100	Canada Community - Building Fund (CCBF) (formerly known as Federal Gas Tax Fund)	79,102	72,803	72,803						
	68.94	Alberta Water Wastewater Management Program (Sewer Lift Station, Water Looping)	535,782			2,654,810					
		FCM-Municipal Asset Management Program (Asset Management Phase II)	50,000								
		Federal Enabling Accessibility Fund (MEC Wheelchair Lift)	100,000								
		Federal Enabling Accessibility Fund (D/C Roll-a-Ramp Portable Ramp)	3,016								
		FCM-Green Municipal Building Retrofit (ERC Solar Project)	103,960								
		Canada Community Revitalization Fund (Upgrade Walking Trail)	65,700								
		Short-Term Borrowing (Grader)	25,000	250,000							
		Debt/term Borrowing (Lagoon Expansion Land)	200,000								
		Debt/term Borrowing (Local Improvement) (Paving)		335,268	296,085						
		Debt/term Borrowing (Sewer Lift Station Upgrade)		106,478							
		Debt/term Borrowing (Water Looping)		135,137							
		Contributions from Local Groups (Donations from Local Community Groups)		35,000							
		Contribution from Local Group (CFEP - Replace Diamond Centre Carpet)		20,880							
		Contribution from Lac Ste Anne County (10% of ERC Solar Project)		12,995							
		Transfer from Reserves (2021)	14,928								
		Transfer from Reserves (2022)*		23,000							
		Transfer from Deferred Revenue (Grant Carry-forwards)	105,611	89,920	147,462						
		Borrowing/Transfer from Reserves/Deferred Revenue (Grant Carry-forwards)		2,459,857	9,441,343	6,100,443	11,271,040	11,628,190			
		TOTAL REVENUE	398,555	1,468,326	3,511,034	12,465,041	6,100,443	11,271,040	11,628,190		
		*Transfer from Reserves (2022):	Amount								
		Administration Reserve (Town Office Kitchen Makeover)		3,000,000							
		Economic Development Reserve (ISP, Communication Study)		20,000,000							
		Total		23,000,000							



TOWN OF MAYERTHORPE 2022 BUDGET HIGHLIGHTS AND FINANCIAL REPORT

PROJECT PLAN PROJECTION (Cont.)

EXPENDITURES												
Department	Function	Priority	Year	Source	Project Name	2021	2022	2023	2024-2026	2027-2031	2032-2036	2037-2046
						Year 1	Year 2	Year 3	3 to 5 Yr	6 - 10 Yr	11 - 15 Yr	16 to 25 Yr
COUNCIL	Capital Project	Recurring	2021	Network Audit Review	Replace Council Laptops (Election Years)	13,500	0	0	7,000	7,000	7,000	14,000
		Intermediate	2022	Network Audit Review	100th Anniversary of Town	0	13,500	0	17,000	7,000	7,000	14,000
					SUB TOTAL							
ADMINISTRATION	Capital Project	Recurring	Annual	Network Audit Review	Replace Desktops/laptops	7,500	12,000	15,000	25,000	25,000	25,000	50,000
	Project	Recurring	Bi-Annual	Network Audit Review	Cyber Security Assessment Followup	3,000	3,000	2,500	2,500	7,500	5,000	12,000
	Project	High Priority	2020	Department	Town Office Kitchen Makeover (Reserves)	61,532	0	0	0	0	0	0
	Project	High Priority	2021	MGA	Asset Management - Phase 2 (Infrastructure Study Update) (FCM Grant/MS)	0	30,000	0	0	0	0	0
	Capital	Intermediate	2025	Network Audit Review	Replace Server/UPS Backups	0	0	15,000	0	0	0	25,000
	Capital	Recurring	2026	Tangible Capital Assets	Replace Multi-Use Printer	0	0	30,000	0	0	0	0
	Capital	Recurring	2028	Tangible Capital Assets	Platform Lift (Town Office)	0	0	0	6,000	0	0	0
	Building	High Priority	2028	Tangible Capital Assets	New Phone System	0	0	0	1,750,000	0	0	0
	Building	Long Term	2030	Tangible Capital Assets	Community Services Building	0	0	0	0	10,000	0	0
	Capital	High Priority	2031	Network Audit Review	Replace Backup Host Server	0	0	0	0	0	0	3,000,000
	Building	Long Term	2040	Tangible Capital Assets	Town Office	0	0	0	0	0	0	3,062,000
					SUB TOTAL							
					SUB TOTAL	61,532	10,500	44,500	62,500	1,798,500	55,000	3,062,000
PROTECTIVE SERVICES	Equipment	High Priority	2020	Department	Portable Exterior Vehicle Fire Training Prop (Contributions from Local Groups)	35,000	0	0	0	0	0	0
	Equipment	Intermediate	2022	Department	Training Town/SeaCan Live Fire Trainer	0	50,000	0	0	0	0	0
	Vehicle	Recurring	2025	Department	Fire Engine	0	0	700,000	0	0	0	0
	Vehicle	Recurring	2027	Department	Crew Truck	0	0	0	50,000	0	0	0
	Equipment	Long Term	2027	Department	Breathing Air Compressor	0	0	0	50,000	0	0	0
	Vehicle	Recurring	2034	Department	Heavy Duty Rescue Truck	0	0	0	0	0	0	750,000
	Building	Long Term	2044	Department	Emergency Response Centre	0	0	0	0	0	0	5,000,000
					SUB TOTAL							
					SUB TOTAL	35,000	50,000	700,000	100,000	750,000	0	5,000,000
Emergency Response Centre	Eng. Structure	High Priority	2022	ERC Committee	Repair Front Building Pad (Town's Portion 25% of \$130,000 Total 2-year Project)	32,500	0	0	0	0	0	0
	Capital	High Priority	2022	ERC Committee	Site Anne ERC Solar Project (Town's Portion 10% of \$5129,950)	129,950	0	0	0	0	0	0
	Equipment	High Priority	2023	ERC Committee	SCBA Washing Machine (50% of \$30,000 is Town's portion)	0	15,000	0	0	0	0	0
	Project	Intermediate	2023	ERC Committee	Hose Tower Repair (50% of \$20,000 is Town's portion)	0	10,000	0	0	0	0	0
	Project	Intermediate	2023	ERC Committee	Perimeter Fence and Gates (50% of \$28,000 is Town's portion)	0	14,000	0	0	0	0	0
	Equipment	Intermediate	2023	ERC Committee	Exhaust Handling Equipment (50% of \$35,000 is Town's portion)	0	17,500	0	0	0	0	0
	Equipment	Long Term	2026	ERC Committee	Emergency Generator (50% of \$70,000 is Town's portion)	0	0	35,000	0	0	0	0
	Project	Intermediate	2026	ERC Committee	Floor Resurfacing or Sealant (50% of \$30,000 is Town's portion)	0	0	15,000	0	0	0	0
					SUB TOTAL							
					SUB TOTAL	32,500	162,450	56,500	50,000	0	0	0
Disaster	Equipment	High Priority	2021	Mock Disaster Exercise	Portable Light Standards	5,100	1,700	1,700	5,100	5,100	0	0
	Equipment	Intermediate		Mock Disaster Exercise	Transfer Switch at Exhibition Centre	0	0	50,000	0	0	0	0
					SUB TOTAL							
					SUB TOTAL	5,100	1,700	51,700	5,100	5,100	0	0
Bylaw Enforcement	Capital	Recurring	2026	Department	Bylaw Vehicle	0	0	30,000	30,000	30,000	30,000	90,000
	Capital	Intermediate	2026	Department	Computer (Toughbook)	0	0	6,000	6,000	7,000	7,000	0
	Equipment	High Priority	2030	Department	Laser Radar	0	0	0	5,000	5,000	0	0
					SUB TOTAL							
					SUB TOTAL	0	0	36,000	35,000	37,000	37,000	90,000
PUBLIC TRANSIT	Building	High Priority	2022	WEB Committee	Bus/Vehicle Housing	0	0	165,000	0	0	0	0
					SUB TOTAL							
					SUB TOTAL	0	0	165,000	0	0	0	0
PUBLIC WORKS	Project	Intermediate	2021/2022	Department	Ditching/Culvert - 50-51 Street Alley/51 Street Alley Hwy 22	15,527	16,606	100,000	100,000	100,000	5,376,000	0
	Eng. Structure	Recurring	2022	Stormwater Study	Ponds	0	0	800,000	800,000	0	0	0
	Eng. Structure	Intermediate	2025	Department	Storm Water Main - Main Street	0	0	0	0	0	100,000	0
	Eng. Structure	Long Term	2031	Stormwater Study	Storm Water Ditch to SFP #1	0	0	0	0	0	100,000	0
					SUB TOTAL							
					SUB TOTAL	15,527	16,606	100,000	900,000	200,000	5,376,000	0



TOWN OF MAYERTHORPE 2022 BUDGET HIGHLIGHTS AND FINANCIAL REPORT

PROJECT PLAN PROJECTION (Cont.)

EXPENDITURES												
Department	Function	Priority	Year	Source	Project Name	2021	2022	2023	2024-2026	2027-2031	2032-2036	2037-2046
						Year 1	Year 2	Year 2	3 to 5 Yr	6 - 10 Yr	11 - 15 Yr	16 to 25 Yr
PUBLIC WORKS (CONT)												
General	Equipment	Recurring	2023	Tangible Capital Assets	PMS Computer	0	0	3,000	3,000	3,000	3,000	9,000
					SUB TOTAL	0	0	3,000	3,000	3,000	3,000	9,000
	Sidewalks	High Priority	2022	IS Update - 981	47 Ave. (50 to 51 St.) South	20,016						
	Sidewalks	High Priority	2022	IS Update - 16A	48 Ave. (52 to 53 St.) South	46,143						
	Sidewalks	High Priority	2022	IS Update - 984	52A Ave. (50 to 49 Ave.) South (Deferred to 2023)		29,768					
	Sidewalks	High Priority	2022	IS Update - 985	52A Ave. (49 to 48 St.) South(Deferred to 2023)		42,970					
	Sidewalks	High Priority	2022	IS Update - 188	51 St (50 to 51 Ave) West		55,409					
	Roadways	High Priority	2023	IS Update - 170	Rehab Pavement 50A St from 45 Ave to 46 Avenue (25% Local Improvement)		232,520					
	Roadways	High Priority	2023	ISU-3035;3042;2005;2007	Rehab Pavement 47 and 48 St. (44 to 46 Ave)(25% Local Improvement)		219,017					
	Roadways	Intermediate	2023	Council	Pave 54 St. from 48th to 50th Avenue (25% Local Improvement)		541,776					
	Roadways	Intermediate	2023	IS Update-2021;2022	Pave 47 Ave from 51 St to 52 St. (25% Local Improvement)		56,765					
	Eng. Structure	High Priority	2023	Department	Sidewalk Repair and Drainage Restoration - 46 Avenue			1,184,340				
	Roadways	High Priority	2024	Department	Reconstruct Main Street (50 St from 48 to 51 Avenue) (25% Local Improvement)							
	Sidewalks	Intermediate		IS Update - 166	54 St. from 46 Avenue to 47 Avenue		56,061					
	Sidewalks	Intermediate		IS Update - 189	48 Ave from 47 St. to 48 St. North		46,526					
	Sidewalks	Intermediate		IS Update - 179	50 St (50 to 51 Ave) West - Brick		33,174					
	Sidewalks	Intermediate		IS Update - 184	49 St (49 to 50 Ave) East		40,820					
	Sidewalks	Intermediate		IS Update - 1CE	46 Ave (44 to 45 St) East (& portion South from 46 Ave to first back alley on 45 St)		104,918					
	Sidewalks	Intermediate		IS Update-980	42 Ave (Gate to End)		13,500					
	Sidewalks	Intermediate		IS Update-188	47 St. (46 to 47 Ave) East		58,792					
	Sidewalks	Intermediate		IS Update-188	47 St. (47 to 48 Ave) East		58,792					
	Sidewalks	Intermediate		IS Update-188	46 St. (47 to 48 Ave) East		58,792					
	Sidewalks	Intermediate		IS Update-188	47 Ave (45 to 46 St) South		58,792					
	Sidewalks	Intermediate		IS Update-188	45 St. (46 to 47 Ave) West		50,027					
	Sidewalks	Intermediate		IS Update-18F	48 Ave (44 to 45 St) South		74,985					
	Sidewalks	Intermediate		IS Update-18F	45 St. (47 to 48 Ave) East		124,903					
	Sidewalks	Intermediate		IS Update-18F	45 St (46 to 47 Ave) East		74,985					
	Sidewalks	Intermediate		IS Update-18F	46 Ave (45 to 43 St) North		124,903					
	Sidewalks	Intermediate		IS Update-18F	43 St (46 to 47 Ave) West		50,027					
	Sidewalks	Intermediate		IS Update-1AC	50 Ave (48 to 49 St) South		43,466					
					SUB TOTAL	0	66,159	1,820,984	1,896,693	0	0	0
	Machinery & Equipment	Equipment	2022	Tangible Capital Assets	Mower/Sweeper - Multi-Purpose (Net of Trade-in)		25,000		20,000	20,000	40,000	40,000
	Project	Recurring	2022	Department	Grader Repairs	25,000						
	Equipment	Recurring	2022	Tangible Capital Assets	Crack Filling Unit			10,000			10,000	10,000
	Equipment	Recurring	2024	Tangible Capital Assets	Skid Steer with tracks (less Trade In)			45,000			50,000	70,000
	Vehicle	Recurring	2024	Tangible Capital Assets	PW Truck			35,000	105,000		70,000	70,000
	Equipment	Recurring	2024	Tangible Capital Assets	Gravel Truck			40,000	40,000		40,000	40,000
	Equipment	Recurring	2025	Tangible Capital Assets	Steamer			14,000			14,000	14,000
	Equipment	Recurring	2026	Tangible Capital Assets	Grader			250,000			300,000	350,000
	Equipment	Recurring	2028	Tangible Capital Assets	Loader					170,000		185,000
	Equipment	Recurring	2028	Tangible Capital Assets	Used Self-Propelled Packer (new - 120,000)					50,000		
	Equipment	Recurring	2028	Tangible Capital Assets	Manlift					25,000		
	Building	Long Term	2034	Tangible Capital Assets	Public Works Shop							500,000
	Equipment	Recurring	2036	Tangible Capital Assets	Street Sweeper						100,000	
	Equipment	Recurring	2038	Tangible Capital Assets	Backhoe							75,000
					SUB TOTAL	25,000	25,000	10,000	404,000	370,000	624,000	1,284,000



TOWN OF MAYERTHORPE 2022 BUDGET HIGHLIGHTS AND FINANCIAL REPORT

PROJECT PLAN PROJECTION (Cont.)

EXPENDITURES														
Department	Function	Priority	Year	Source	Project Name	2021	2022	2023	2024-2026	2027-2031	2032-2036	2037-2046		
						Year 1	Year 2	Year 3	3 to 5 Yr	6 - 10 Yr	11 - 15 Yr	16 to 25 Yr		
UTILITIES	Water Systems	Eng. Structure	High Priority	2021-2026	Department	Valve Replacement Project	24,285	35,856	50,000	125,000				
		Capital	Intermediate	2022	Water Distribution Analysis	Watermain Looping (MHS/MEC) (AMWWP 68.92% Debenture Borrowing 31.08%)								
		Equipment	Recurring	2023	Tangible Capital Assets	Shoring Box		434,805	10,000			10,000		
		Project	Intermediate	2023	Department	Replace Greensand Filter (Alternate between 2)			35,000	35,000	35,000	35,000	35,000	
		Project	Recurring	2023	Department	Laptop Computer for Water Meter reading			5,000	5,000	5,000	5,000	10,000	
		Vehicle	Recurring	2023	Tangible Capital Assets	Water Service Van			25,000	25,000		25,000		
		Capital	Intermediate	2023	Water Distribution Analysis	Watermain Looping (along 41 St)			171,600					
		Capital	Intermediate	2024	Water Distribution Analysis	Watermain Looping - (52 Ave to 45 St across RR to 45 St)				390,870				
		Equipment	Recurring	2024	Tangible Capital Assets	Scada Computer				11,500		11,500		
		Capital	Intermediate	2025	Water Distribution Analysis	Upsize Watermain (along 46th Ave and 53 St Back Alley)				259,350				
		Capital	Intermediate	2025	Water Distribution Analysis	Upsize Watermain (along 52 St)				750,750				
		Capital	Intermediate	2025	Water Distribution Analysis	Upsize Watermain (along 48th Ave)				105,450				
		Capital	Intermediate	2025	Water Distribution Analysis	Upsize Watermain (48th Ave and 48 St)				123,000				
		Capital	Intermediate	2025	Water Distribution Analysis	Watermain Looping (50th Street and 42nd Ave)				330,870				
		Capital	Intermediate	2026	Water Distribution Analysis	Watermain Looping (along 52nd Street)				132,840				
		Capital	Intermediate	2026	Department	Production Well #17				1,507,769				
		Capital	Intermediate	2027	Water Distribution Analysis	Watermain Looping (52 St across Hwy 43 to GAN)				568,890				
		Capital	Intermediate	2028	Water Distribution Analysis	Watermain Looping (along 43 Ave)				350,550				
		Capital	Recurring	2031	Department	Upgrade Bulk Water Truck Fill Operating System		24,285	470,661	296,600	3,777,399	974,440	86,500	56,500
							SUB TOTAL							
		SEWER SYSTEMS	Capital	Intermediate		IA Update	46 Ave (53-54 St) - Pipe Upgrade					14,772		
			Capital	Intermediate		IA Update	Backlane between 53rd and 54th St (46 to 47 Ave)					99,220		
			Capital	Intermediate		IA Update	Backlane between 46 and 49 Ave (45 to 47 St.)					205,116		
Maintenance	Intermediate		Recurring	Department	Replace Sewer Lift Station Pump		13,490					21,000		
Maintenance	Recurring		2022	Department	Remove Cisterns/Desludge Lagoon Aerobic Cells			37,500	65,000	65,000	65,000	130,000		
Building	Intermediate		2022	Department	Lift Station Upgrade (AMWWP 68.92% Debenture Borrowing 31.08%)			342,592						
Eng. Structure	Intermediate		2025	Department	Lagoon Expansion				250,000		1,000,000			
						SUB TOTAL								
							0	356,082	37,500	315,000	384,108	1,065,000	151,000	
ECONOMIC DEVELOPMENT & COMMUNICATIONS	Project	High Priority	2021	Department	Marketing Imagery (Reserves)		5,000							
	Project	Intermediate	2021	ED Strategic Plan	Investment Attraction Portfolio (Reserves)		5,000							
	Project	Intermediate	2021	MSP	Native Plant reintroduction and Incorporation (Permaculture project) (Reserves)		4,928							
	Project	Long Term	2022	MSP	Intermunicipal Sustainability Program (Reserves)			5,000						
	Project	High Priority	2022	Department	Communications Study (Reserves)			15,000						
	Project	Long Term	2023	MSP	Wetland Area Identified & Conserved				5,000					
	Project	Intermediate	2024	EDB	Trestle Lookout/Kiosk				10,000					
						SUB TOTAL								
							14,928	20,000	5,000	10,000	0	0	0	
LAND & ENVIRONMENTAL	Land Improvement	High Priority	2021	Department	Purchase Adjacent Land by Lagoon for Future Lagoon Expansion (Debtenture)		200,000							
		Intermediate	2022	Department	Remediation of Town Parking Lot at 52 St and 50 Ave.			100,000						
					SUB TOTAL									
						200,000	0	100,000	0	0	0	0		
RECREATION	Pool	Study	High Priority	2021	F-CAP-X	Pool Slide Integrity Engineering Study (Deferred to 2023)			7,500					
		Project	High Priority	2022	Department	Replace Pool Liner (Deferred to 2024)				10,000				
		Equipment	Recurring	2023	Tangible Capital Assets	Upgrade Pool Tank/Deck			100,000					
		Equipment	Recurring	2023	Tangible Capital Assets	Replace Splash Platform			60,000					
		Equipment	Recurring	2024	Tangible Capital Assets	Scale Regulator				10,000				
		Life Cycle	Intermediate	2025	F-CAP-X	Replace Interior Door Hardware (Automatic Door Openers)				9,000				
		Life Cycle	Intermediate	2025	F-CAP-X	Replace Washroom Partitions				15,000				
		Life Cycle	Intermediate	2025	F-CAP-X	Replace Other Wall Finishes				7,200				
		Life Cycle	Intermediate	2025	F-CAP-X	Replace Painted Ceiling Structures				5,350				



TOWN OF MAYERTHORPE 2022 BUDGET HIGHLIGHTS AND FINANCIAL REPORT

PROJECT PLAN PROJECTION (Cont.)

		EXPENDITURES											
Department	Function	Priority	Year	Source	Project Name	2021	2022	2023	2024-2026	2027-2031	2032-2036	2037-2046	
						Year 1	Year 2	Year 2	3 to 5 Yr	6 - 10 Yr	11 - 15 Yr	16 to 25 Yr	
RECREATION (cont)	Pool	Life Cycle	Intermediate	2025	F-CAP-X	Replace Domestic Water Tank Heaters				34,110			
		Equipment	Recurring	2026	Tangible Capital Assets	Replace Exterior Awning				7,000			
		Life Cycle	Intermediate	2028	F-CAP-X	Replace Fuel Fired Forced Air Furnace					4,000		
		Life Cycle	Intermediate	2028	F-CAP-X	Replace Sand Filters/Chemical Injection Systems						35,000	
		Life Cycle	Intermediate	2029	F-CAP-X	Replace Painted Wall Covering						4,000	
		Capital	Intermediate	2029	Department	Add Pool Cover Structure						500,000	
		Life Cycle	Intermediate	2030	F-CAP-X	Replace Terrazzo						18,750	
		Life Cycle	Intermediate	2030	F-CAP-X	Replace Exterior/Emergency Lighting						10,000	
		Life Cycle	Intermediate	2030	F-CAP-X	Replace Chemical Storage Tanks/Pool Water Circulation Pumps						10,200	
		Life Cycle	Intermediate	2030	F-CAP-X	Replace Life Guard Chair						3,000	
		Life Cycle	Intermediate	2030	F-CAP-X	Replace Pool Railings & Ladders						2,400	
		Life Cycle	Intermediate	2030	F-CAP-X	Replace Pool Play Structures						9,600	
		Life Cycle	Intermediate	2030	F-CAP-X	Replace Swimming Pool Controls						10,000	
		Life Cycle	Intermediate	2030	F-CAP-X	Replace Fencing and Gates - Chain Link Fence						28,750	
		Life Cycle	Intermediate	2030	F-CAP-X	Replace Picnic Tables - Metal						5,950	
		Life Cycle	Intermediate	2030	F-CAP-X	Replace Bleachers						7,680	
		Life Cycle	Long Term	2035	F-CAP-X	Replace Solid Doors - Single							9,000
		Life Cycle	Long Term	2035	F-CAP-X	Replace Glazed Doors - Single							12,000
		Life Cycle	Long Term	2035	F-CAP-X	Replace Custodial Sinks/Showers							12,500
		Life Cycle	Long Term	2035	F-CAP-X	Replace Pool Liner							95,875
		Life Cycle	Long Term	2038	F-CAP-X	Replace Security and Detection Systems							6,420
		Life Cycle	Long Term	2040	F-CAP-X	Replace Windows							4,200
		Life Cycle	Long Term	2040	F-CAP-X	Replace Glazed Doors - Double							20,000
		Life Cycle	Long Term	2040	F-CAP-X	Replace Gutters and Downspouts/Other Roof Coverings							4,450
		Life Cycle	Long Term	2040	F-CAP-X	Replace Cabinets - Millwork							12,500
		Life Cycle	Long Term	2040	F-CAP-X	Replace Drinking Water Fountains							1,500
		Life Cycle	Long Term	2040	F-CAP-X	Replace Hot Water Boilers - Less than 1000 MBH/Fuel Fire Unit Heaters							75,075
		Life Cycle	Long Term	2040	F-CAP-X	Replace Interior Lighting							18,190
		Life Cycle	Long Term	2040	F-CAP-X	Replace Water Slide							80,000
		Life Cycle	Long Term	2040	F-CAP-X	Replace Concrete Paved Surfaces							142,500
Life Cycle	Long Term	2045	F-CAP-X	Replace Metal Roofing							72,800		
Life Cycle	Long Term	2045	F-CAP-X	Replace Water Closets							6,000		
Life Cycle	Long Term	2045	F-CAP-X	Replace Urinals/Lavatories/Showers							9,500		
Life Cycle	Long Term	2045	F-CAP-X	Replace Exit Lighting							1,605		
					SUB TOTAL	0	0	167,500	97,660	649,330	129,375	454,740	
Exhibition Centre	Eng. Structure	High Priority	2021	F-CAP-X	Wheelchair Lift (Federal Enabling Accessibility Fund)		100,000						
	Building	High Priority	2021	F-CAP-X	Addition - Mezzanine Bathroom (Deferred to 2023)			35,000					
	Project	High Priority	2021	F-CAP-X	Replace Mezzanine Flooring (Deferred to 2023)			15,000					
	Eng. Structure	High Priority	2021	Department	Commercial Entrance Canopy		13,000						
	Equipment	High Priority	2022	Department	Upgrade Direct Digital Control Computer System (Ice Plants)		39,975						
	Equipment	Recurring	2023	Department	Zamboni Overhaul			16,000					
	Equipment	Recurring	2023	Department	Overhaul Ice Plant Compressor #1			15,000					
	Equipment	Recurring	2024	Department	Overhaul Ice plant Compressor #2				16,000				
	Life Cycle	Intermediate	2024	F-CAP-X	Replace Domestic Water Tank Heaters				16,000			34,000	
	Life Cycle	Intermediate	2025	F-CAP-X	Replace Painted Wall Covering					16,000		17,000	
	Equipment	Recurring	2026	Tangible Capital Assets	Replace Zamboni					48,000			
	Life Cycle	Intermediate	2027	F-CAP-X	Replace Washroom Partitions						75,000	100,000	
	Life Cycle	Intermediate	2027	F-CAP-X	Replace Vinyl Sheeting						12,000		
	Life Cycle	Intermediate	2027	F-CAP-X	Replace Painted Ceiling Structures						40,800		
	Life Cycle	Intermediate	2027	F-CAP-X	Replace Refrigerant Leak Detection Systems (2)						19,625		
Life Cycle	Intermediate	2027	F-CAP-X	Replace Public address and Music systems						20,000			
Life Cycle	Intermediate	2030	F-CAP-X	Replace Fuel Fire Forced Air Furnace						46,400	25,600		



TOWN OF MAYERTHORPE 2022 BUDGET HIGHLIGHTS AND FINANCIAL REPORT

PROJECT PLAN PROJECTION (Cont.)

EXPENDITURES													
Department	Function	Priority	Year	Source	Project Name	2021	2022	2023	2024-2026	2027-2031	2032-2036	2037-2046	
						Year 1	Year 2	Year 3	3 to 5 Yr	6 - 10 Yr	11 - 15 Yr	16 to 25 Yr	
RECREATION (cont) Exhibition Centre	Life Cycle	Intermediate	2030	F-CAP-X	Replace Fuel-Fired Unit and Radiant Tube Heaters, Forced Flow Units					37,200			
	Life Cycle	Intermediate	2030	F-CAP-X	Replace Ice Rink Dehumidification System					24,000			
	Life Cycle	Intermediate	2032	F-CAP-X	Replace Interior Stair Finishes/Lockers						17,200		
	Life Cycle	Intermediate	2032	F-CAP-X	Replace Rubber / Spring Gym Floor						133,000		
	Life Cycle	Intermediate	2032	F-CAP-X	Replace Suspended Acoustic Ceiling Panels						48,800		
	Life Cycle	Intermediate	2032	F-CAP-X	Replace Fire Suppression - Booster Pump Station						80,000		
	Life Cycle	Intermediate	2032	F-CAP-X	Replace Kitchen Exhaust Systems/domestic Water Pump						31,125		
	Life Cycle	Intermediate	2032	F-CAP-X	Replace Kitchen Suppression Systems						15,000		
	Life Cycle	Intermediate	2032	F-CAP-X	Replace Variable Frequency Drives (VFD)						6,000		
	Life Cycle	Intermediate	2032	F-CAP-X	Replace Exterior Lighting						18,000		
	Life Cycle	Intermediate	2032	F-CAP-X	Replace Fire Alarm Systems						178,500		
	Life Cycle	Intermediate	2032	F-CAP-X	Replace Security and Detection Systems						35,700		
	Life Cycle	Intermediate	2032	F-CAP-X	Replace Emergency Lighting Systems						17,850		
	Life Cycle	Intermediate	2032	F-CAP-X	Replace Ice Rink Chiller						100,000		
	Life Cycle	Intermediate	2032	F-CAP-X	Replace Ice Rink Circulation Pumps/Storage Tanks						41,000		
	Life Cycle	Long Term	2037	F-CAP-X	Replace Solid Doors - Single							12,000	
	Life Cycle	Long Term	2037	F-CAP-X	Replace Solid Doors - Double							15,000	
	Life Cycle	Long Term	2037	F-CAP-X	Replace Overhead Doors							20,000	
	Life Cycle	Long Term	2037	F-CAP-X	Replace Retractable Partitions							30,000	
	Life Cycle	Long Term	2037	F-CAP-X	Replace Showers/Custodial Sinks							21,000	
	Life Cycle	Long Term	2037	F-CAP-X	Replace Exhaust Fans							21,000	
	Life Cycle	Long Term	2037	F-CAP-X	Replace Cooling Towers							13,500	
	Life Cycle	Long Term	2037	F-CAP-X	Replace Gravel Paved Surface - Parking Area							69,500	
	Life Cycle	Long Term	2037	F-CAP-X	Replace Light poles - 40' high							13,600	
	Life Cycle	Long Term	2037	F-CAP-X	Replace Windows							4,200	
	Life Cycle	Long Term	2042	F-CAP-X	Replace Interior Overhead Door							8,000	
	Life Cycle	Long Term	2042	F-CAP-X	Replace Cabinets - Millwork							45,000	
	Life Cycle	Long Term	2042	F-CAP-X	Replace Cabinets - Kitchen							30,000	
	Life Cycle	Long Term	2042	F-CAP-X	Replace Ceramic Tile							11,250	
	Life Cycle	Long Term	2042	F-CAP-X	Replace Fuel Storage Tank							15,000	
	Life Cycle	Long Term	2042	F-CAP-X	Replace Air Handling Units - Packaged							45,000	
	Life Cycle	Long Term	2042	F-CAP-X	Replace Interior Lighting							303,450	
	Life Cycle	Long Term	2042	F-CAP-X	Replace Ice Rink Dasher Boards							227,500	
Life Cycle	Long Term	2042	F-CAP-X	Replace Ice Rink Compressors							120,000		
Life Cycle	Long Term	2042	F-CAP-X	Replace Ice Rink Controls							15,000		
Life Cycle	Long Term	2042	F-CAP-X	Replace Concrete Paved Surfaces							15,000		
					SUB TOTAL	0	152,975	81,000	130,780	332,625	756,175	1,206,000	
Parks	Eng. Structure	Bi-Annual	2020	MSP	Walking Trail (Reserves)								
	Eng. Structure	Long-Term	2022	Department	Pave Existing Walking Trail (CCRF, MSP)	5,000	87,600	5,000					
	Eng. Structure	Long-Term	2033	MSP	Splash Park (stand-alone)					750,000			
					SUB TOTAL	5,000	87,600	5,000	0	750,000	0	0	
Sportsgrounds/Fairgrounds	Project	High Priority	2021	Rec. Master Plan/F-CAP-X	Park Site Upgrades - Upgrade Dugouts/Replace Back Stop Diamond #3		11,667	8,333					
	Eng. Structure	High Priority	2022	F-CAP-X	Replace Fencing and Gates - Chain Link Fence (Diamond #3)			63,750					
	Life Cycle	Intermediate	2024	F-CAP-X	Replace Fencing and Gates - Chain Link Fence (Diamond #1)				77,500				
	Life Cycle	Intermediate	2024	F-CAP-X	Replace Bleachers (Diamond #1)				26,880				
	Life Cycle	Intermediate	2024	F-CAP-X	Replace Bleachers (Diamond #3)				12,000				
	Life Cycle	Intermediate	2024	F-CAP-X	Replace Message Sign (wall-mounted)				1,300				
	Life Cycle	Intermediate	2027	F-CAP-X	Replace Back Stop (Diamond #1)					10,000			
	Life Cycle	Intermediate	2027	F-CAP-X	Replace Dugout (Diamond #1)					26,000			
	Life Cycle	Intermediate	2030	F-CAP-X	Replace Fencing and Gates - Chain Link Fence (Diamond #2)					61,250			
	Life Cycle	Intermediate	2030	F-CAP-X	Replace Bleachers (Diamond #2)					24,000			
	Life Cycle	Intermediate	2035	F-CAP-X	Replace BackStop (Diamond #2)						5,000		



TOWN OF MAYERTHORPE 2022 BUDGET HIGHLIGHTS AND FINANCIAL REPORT

PROJECT PLAN PROJECTION (Cont.)

EXPENDITURES												
Department	Function	Priority	Year	Source	Project Name	2021	2022	2023	2024-2026	2027-2031	2032-2036	2037-2046
	Life Cycle	Intermediate	2035	F-CAP-X	Replace Dugouts (Diamond #2)	11,667	8,333	63,750	117,680	121,250	28,000	33,000
						SUB TOTAL						
RECREATION (con't)												
Diamond Centre												
Project	High Priority	2021	Department	Roll-a-Ramp Portable Ramp (Enabling Accessibility Grant)	3,016							
Building	Intermediate	2021	F-CAP-X	Replace Carpet (50% CFP Grant)		41,760						
Project	Intermediate	2022	F-CAP-X	Replace Conventional Built-Up Roof			243,000					
Life Cycle	Intermediate	2022	F-CAP-X	Replace Exterior Stair Construction			6,000					
Life Cycle	Intermediate	2023	F-CAP-X	Replace Cabinets			6,000					
Life Cycle	Intermediate	2023	F-CAP-X	Replace Other Wall Finishes			5,000					
Life Cycle	Intermediate	2023	F-CAP-X	Replace Fuel Fire Forced Air Furnace/Exhaust Fans			19,000					
Life Cycle	Intermediate	2023	F-CAP-X	Replace Solid Interior Doors (1-Double; 1-Single)			19,000					
Life Cycle	Intermediate	2023	F-CAP-X	Replace Custodial Sinks			2,000					
Life Cycle	Intermediate	2023	F-CAP-X	Replace Natural Gas Supply			38,000					
Life Cycle	Intermediate	2025	F-CAP-X	Replace Solid Interior Door - Single/Double				21,500				
Life Cycle	Intermediate	2025	F-CAP-X	Replace Other Interior Doors				10,000				
Life Cycle	Intermediate	2025	F-CAP-X	Replace Interior Stair Construction				6,000				
Life Cycle	Intermediate	2025	F-CAP-X	Replace Painted Wall Covering				19,000				
Life Cycle	Intermediate	2025	F-CAP-X	Replace Wood Flooring				34,850				
Life Cycle	Intermediate	2025	F-CAP-X	Replace Painted / Sealed Concrete Floor				4,040				
Life Cycle	Intermediate	2025	F-CAP-X	Replace Suspended Acoustic Ceiling Panels				28,080				
Life Cycle	Intermediate	2025	F-CAP-X	Replace Water Closets/Urinals/Lavatories/Sinks/Showers				14,300				
Life Cycle	Intermediate	2025	F-CAP-X	Replace Domestic Water Pipes and Fittings				38,000				
Life Cycle	Intermediate	2025	F-CAP-X	Replace Domestic Water Tank Heaters (2)				8,154				
Life Cycle	Intermediate	2025	F-CAP-X	Replace Air Distribution Systems				11,400				
Life Cycle	Intermediate	2025	F-CAP-X	Replace Electrical Panels/Fire Protection Systems				9,030				
Life Cycle	Intermediate	2025	F-CAP-X	Replace Branch Wiring and Devices				9,025				
Life Cycle	Intermediate	2025	F-CAP-X	Replace Exterior Lighting				5,400				
Life Cycle	Intermediate	2025	F-CAP-X	Replace Fire Alarm Systems/Emergency Lighting Systems				4,275				
Life Cycle	Intermediate	2025	F-CAP-X	Replace Commercial Kitchens				5,000				
Life Cycle	Intermediate	2027	F-CAP-X	Replace Water Supply					37,500			
Life Cycle	Intermediate	2029	F-CAP-X	Replace Vinyl Sheet					23,640			
Life Cycle	Intermediate	2030	F-CAP-X	Replace Kitchen Exhaust/Suppression Systems					19,500			
Life Cycle	Intermediate	2031	F-CAP-X	Replace Sanitary Waste and Vent Piping					42,750			
Life Cycle	Intermediate	2031	F-CAP-X	Replace Rain Water Drainage Piping and Fittings					28,500			
Life Cycle	Intermediate	2031	F-CAP-X	Replace Fuel Fired Forced Air Furnace					3,600			
Building	Intermediate	2031	Tangible Capital Assets	Diamond Centre						2,000,000		
Life Cycle	Intermediate	2032	F-CAP-X	Replace Ceramic Tile						14,850		
Life Cycle	Intermediate	2034	F-CAP-X	Replace Balcony Walls and Handrails						3,500		
Life Cycle	Long Term	2037	F-CAP-X	Replace Gravel Paved Surface - Parking Area							17,000	
Life Cycle	Long Term	2037	F-CAP-X	Replace Fencing and Gates - Chain Link Fence							15,500	
Life Cycle	Long Term	2037	F-CAP-X	Replace Waste Receptacles - Other							10,000	
Life Cycle	Long Term	2037	F-CAP-X	Replace Sanitary Sewer							48,000	
Life Cycle	Long Term	2042	F-CAP-X	Replace Emergency Power Systems							14,000	
Life Cycle	Long Term	2043	F-CAP-X	Replace Exhaust Fans							3,000	
Life Cycle	Long Term	2043	F-CAP-X	Replace Interior Lighting							8,075	
Life Cycle	Long Term	2046	F-CAP-X	Replace Sinks							3,000	
					SUB TOTAL	3,016	41,760	338,000	495,354	155,490	2,018,350	191,250
Outdoor Risk												
Project	Intermediate	2023	Department	Prep Place and Finish Concrete Floor								
Project	Recurring	2029	Tangible Capital Assets	Replace Outdoor Skating Rink			100,000					
					SUB TOTAL	0	0	100,000	0	20,000	0	0



TOWN OF MAYERTHORPE 2022 BUDGET HIGHLIGHTS AND FINANCIAL REPORT

PROJECT PLAN PROJECTION (Cont.)

EXPENDITURES												
Department	Function	Priority	Year	Source	Project Name	2021	2022	2023	2024-2026	2027-2031	2032-2036	2037-2046
						Year 1	Year 1	Year 2	3 to 5 Yr	6 - 10 Yr	11 - 15 Yr	16 to 25 Yr
RECREATION (cont) Curling Rink	Project	Intermediate	2023	Department	Building Structural Engineering Study			15,000				
	Life Cycle	Intermediate	2024	F-CAP-X	Replace Exterior Stairs			16,000				
	Life Cycle	Intermediate	2024	F-CAP-X	Replace Domestic Water Tank Heaters			4,275				
	Building	Long Term	2025	Tangible Capital Assets	Curling Rink			3,000,000				
	Life Cycle	Intermediate	2025	F-CAP-X	Replace Solid and Overhead Doors			35,000				
	Life Cycle	Intermediate	2025	F-CAP-X	Replace Lockers/Painted Wall Covering/Carpet			43,100				
	Life Cycle	Intermediate	2025	F-CAP-X	Replace Acoustic Tile Ceiling			24,000				
	Life Cycle	Intermediate	2025	F-CAP-X	Replace Domestic Water Equipment and Water Pump			13,500				
	Life Cycle	Intermediate	2025	F-CAP-X	Replace Fuel Fired Forced Air Furnaces (2); Unit Heaters			13,000				
	Life Cycle	Intermediate	2025	F-CAP-X	Replace Chilled Water Distribution Systems			39,900				
	Life Cycle	Intermediate	2025	F-CAP-X	Replace Exhaust Fans			3,000				
	Life Cycle	Intermediate	2025	F-CAP-X	Replace Electrical Service/Panels/Branch Wiring and Devices			130,500				
	Life Cycle	Intermediate	2025	F-CAP-X	Replace Exterior and Emergency Lighting			7,300				
	Life Cycle	Intermediate	2025	F-CAP-X	Replace Security and Detection System			9,800				
	Life Cycle	Intermediate	2025	F-CAP-X	replace Gravel and Concrete Paved Surfaces			16,375				
	Life Cycle	Intermediate	2025	F-CAP-X	Replace Water Supply			91,125				
	Life Cycle	Intermediate	2030	F-CAP-X	Replace Interior Lighting/Electrical Distribution					93,300		
	Life Cycle	Intermediate	2030	F-CAP-X	Replace Sanitary Sewer					64,800		
	Life Cycle	Intermediate	2030	F-CAP-X	Replace Refrigerant Leak Detection System					10,000		
	Life Cycle	Intermediate	2030	F-CAP-X	Replace Vinyl Sheeting					15,000		
	Life Cycle	Intermediate	2030	F-CAP-X	Replace Washroom Partitions/Interior Windows					11,500		
	Life Cycle	Long Term	2035	F-CAP-X	Replace Metal Roofing						291,200	
	Life Cycle	Long Term	2035	F-CAP-X	Replace Kitchen Exhaust and Suppression systems						31,500	
	Life Cycle	Long Term	2035	F-CAP-X	Replace Exit Lighting						2,940	
	Life Cycle	Long Term	2035	F-CAP-X	Replace Interior Stair Finishes						5,000	
	Life Cycle	Long Term	2040	F-CAP-X	Replace Metal Siding							20,800
	Life Cycle	Long Term	2040	F-CAP-X	Replace Retractable Partitions							7,500
Life Cycle	Long Term	2040	F-CAP-X	Replace Domestic Water Pipes and Fittings							13,200	
Life Cycle	Long Term	2040	F-CAP-X	Replace Natural Gas Supply							6,600	
Life Cycle	Long Term	2040	F-CAP-X	Replace Air Distribution Systems							39,600	
Life Cycle	Long Term	2040	F-CAP-X	Replace Ice Risk Circulation Pumps							5,000	
Life Cycle	Long Term	2045	F-CAP-X	Replace Cabinets and Millwork							17,000	
SUB TOTAL						0	0	15,000	3,446,875	194,600	330,640	109,700
TOTAL EXPENDITURES						398,555	1,488,326	3,511,034	12,465,041	6,100,443	11,271,040	11,628,190
NET SURPLUS/DEFICIT						0	0	0	0	0	0	0



3-YEAR OPERATING BUDGET

DEPARTMENT	APPROVED 2022 BUDGET	APPROVED 2023 BUDGET	APPROVED 2024 BUDGET
GENERAL ADMINISTRATION			
GENERAL MUNICIPAL (00)			
TOTAL REVENUE	2,448,557	2,410,823	2,373,687
TOTAL EXPENSES	629,932	543,054	461,535
<i>NET GENERAL MUNICIPAL</i>	1,818,625	1,867,769	1,912,152
COUNCIL (11)			
TOTAL EXPENDITURES	115,335	115,935	116,035
ADMINISTRATION (12)			
TOTAL REVENUES	22,762	25,742	28,742
TOTAL EXPENDITURES	520,497	529,177	532,677
<i>NET ADMINISTRATIVE</i>	(497,735)	(503,435)	(503,935)
NET GENERAL ADMINISTRATION	1,205,555	1,248,399	1,292,182
PROTECTIVE SERVICES			
FIRE SERVICES (23)			
TOTAL REVENUES	80,700	72,700	72,700
TOTAL EXPENDITURES	172,775	176,700	181,800
<i>NET FIRE SERVICES</i>	(92,075)	(104,000)	(109,100)
DISASTER SERVICES (24)			
TOTAL EXPENDITURES	20,092	25,092	27,592
BYLAW ENFORCEMENT SERVICES (26)			
TOTAL REVENUES	72,325	72,625	72,925
TOTAL EXPENDITURES	144,338	147,750	149,775
<i>NET BYLAW ENFORCEMENT SERVICES</i>	(72,013)	(75,125)	(76,850)
POLICE SERVICES (27)			
TOTAL EXPENDITURES	43,250	63,463	69,241
NET PROTECTIVE SERVICES	(184,180)	(204,217)	(213,542)



3-YEAR OPERATING BUDGET (Cont.)

DEPARTMENT	APPROVED 2023 BUDGET	APPROVED 2023 BUDGET	APPROVED 2024 BUDGET
PUBLIC WORKS			
GENERAL PUBLIC WORKS (32)			
TOTAL REVENUES	126,655	127,425	127,900
TOTAL EXPENDITURES	718,965	726,965	720,221
NET PUBLIC WORKS	(592,310)	(599,540)	(592,321)
ENVIRONMENTAL SERVICES			
STORM SEWER (37)			
TOTAL REVENUES	26,500	26,500	26,500
TOTAL EXPENDITURES	31,003	31,250	31,500
<i>NET STORM SEWERS</i>	(4,503)	(4,750)	(5,000)
WATER (41)			
TOTAL REVENUES	645,363	646,363	647,613
TOTAL EXPENDITURES	633,025	626,766	639,916
<i>NET WATER</i>	12,338	19,597	7,697
SANITARY SEWER (42)			
TOTAL REVENUES	306,350	306,850	312,350
TOTAL EXPENDITURES	242,295	242,011	257,747
<i>NET SANITARY SEWER</i>	64,055	64,839	54,603
SOLID WASTE (43)			
TOTAL REVENUES	121,000	121,100	121,200
TOTAL EXPENDITURES	121,000	121,100	121,200
<i>NET SOLID WASTE</i>	-	-	-
NET ENVIRONMENTAL SERVICES	71,890	79,686	57,300
COMMUNITY SERVICES			
FAMILY and COMMUNITY SOCIAL SERVICES (51)			
TOTAL REVENUES	93,280	93,280	93,280
TOTAL EXPENDITURES	93,280	93,280	93,280
<i>NET FAMILY COMMUNITY SOCIAL SERVICES</i>	-	-	-



3-YEAR OPERATING BUDGET (Cont.)

DEPARTMENT	APPROVED 2023 BUDGET	APPROVED 2023 BUDGET	APPROVED 2024 BUDGET
COMMUNITY SERVICES (Con't)			
PUBLIC TRANSIT (52)			
TOTAL REVENUES	85,193	76,917	78,653
TOTAL EXPENDITURES	118,771	112,199	115,542
<i>NET PUBLIC TRANSIT</i>	(33,578)	(35,282)	(36,889)
CEMETERY (56)			
TOTAL REVENUES	22,003	22,003	22,003
TOTAL EXPENDITURES	46,612	46,775	46,925
<i>NET CEMETERY</i>	(24,609)	(24,772)	(24,922)
NET COMMUNITY SERVICES	(58,187)	(60,054)	(61,811)
PLANNING and DEVELOPMENT			
PLANNING (61)			
TOTAL REVENUES	7,000	7,000	7,000
TOTAL EXPENDITURES	41,875	44,808	47,408
<i>NET PLANNING</i>	(34,875)	(37,808)	(40,408)
ECONOMIC DEVELOPMENT (62)			
TOTAL REVENUES	14,300	14,300	14,300
TOTAL EXPENDITURES	170,144	183,600	183,100
<i>NET ECONOMIC DEVELOPMENT</i>	(155,844)	(169,300)	(168,800)
LAND and ENVIRONMENTAL DEVELOPMENT			
TOTAL REVENUES	20,500	20,500	20,500
TOTAL EXPENDITURES	30,200	31,075	31,125
<i>NET LAND AND DEVELOPMENT</i>	(9,700)	(10,575)	(10,625)
NET PLANNING and DEVELOPMENT	(200,419)	(217,683)	(219,833)
RECREATION and CULTURE			
RECREATION (72)			
TOTAL REVENUE	316,823	344,984	345,134
TOTAL EXPENDITURES	474,641	484,335	491,085
<i>NET RECREATION</i>	(157,818)	(139,351)	(145,951)



3-YEAR OPERATING BUDGET (Cont.)

DEPARTMENT	APPROVED 2023 BUDGET	APPROVED 2023 BUDGET	APPROVED 2024 BUDGET
<i>RECREATION and CULTURE (Con't)</i>			
<i>CULTURE (74)</i>			
TOTAL REVENUE	26,604	26,604	26,604
TOTAL EXPENDITURES	67,885	70,381	73,387
<i>NET CULTURE</i>	(41,281)	(43,777)	(46,783)
<i>NET RECREATION and CULTURE</i>	(199,099)	(183,128)	(192,734)
<i>TOTAL OPERATING REVENUES</i>	4,435,915	4,415,716	4,391,091
<i>TOTAL OPERATING EXPENDITURES</i>	4,435,915	4,415,716	4,391,091
<i>NET OPERATIONS</i>	0	0	0